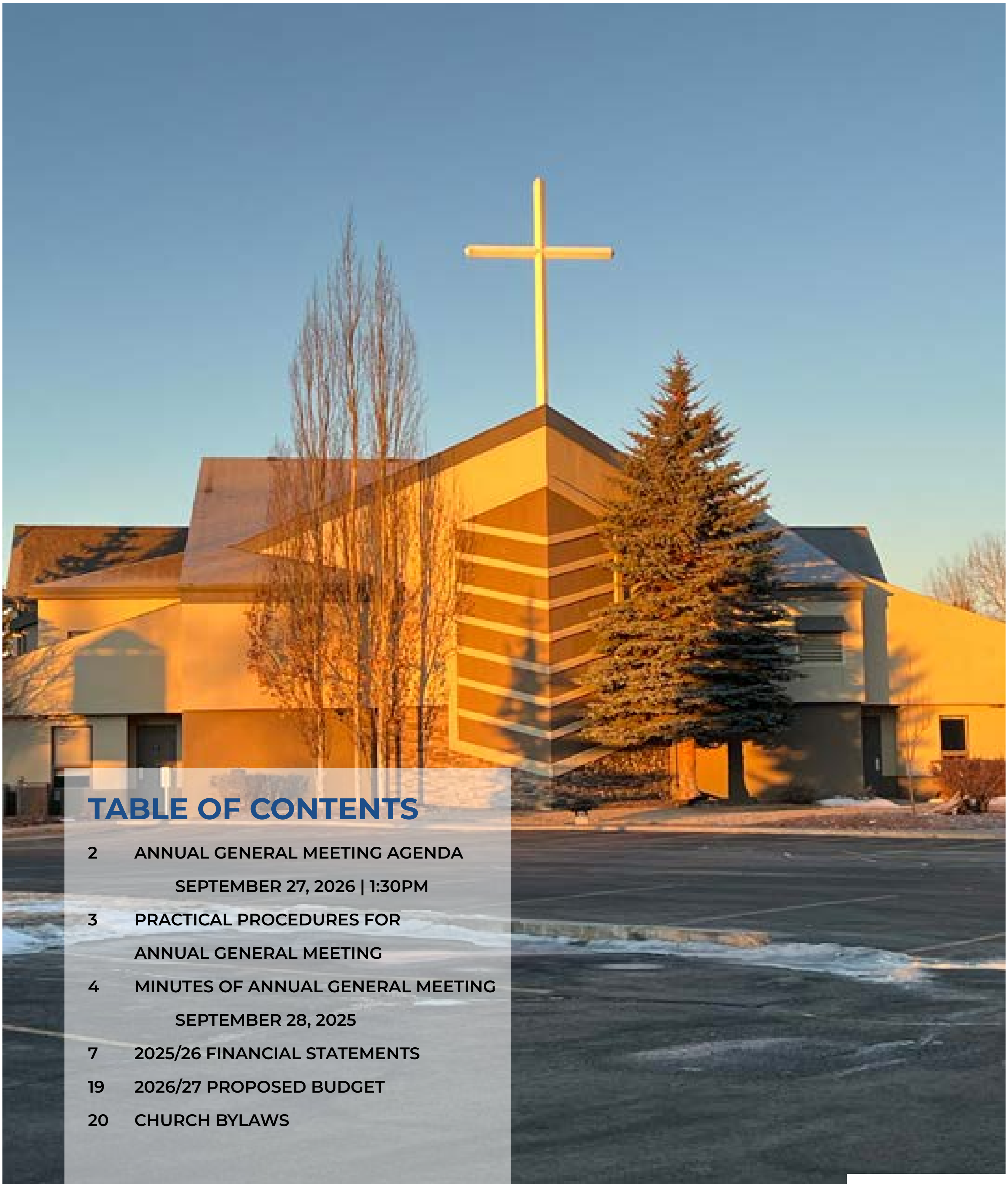
COCHRANE ALLIANCE CHURCH
2025.26 ANNUAL REPORT SUPPLEMENTAL



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ANNUAL GENERAL MEETING
AGENDA

We exist to connect people with Jesus so the world thrives.

BELONG. GROW. SERVE.

Sunday September 27, 2026 | 1:30pm

1. Call to Order - Blaine Ellerby
2. Adoption of Agenda
3. Devotion and Opening Prayer - Brent Rushinka
4. Welcome to New Church Members - Brent Rushinka
5. Adoption of the 2024-2025 Minutes:
    a. Annual General Meeting of September 28, 2025
6. Reports
    a. Lead Pastor - Brent Rushinka
    b. Board of Elders - Blaine Ellerby
7. Report of the Nominating Committee - Brent Rushinka
8. Election of Elders
9. Report of the Treasurer - Daniel Souza
    a. 2025-2026 Financial Statements
    b. 2026-2027 Budget
10. Results of Vote: Election of Elders
    a. Destroy Ballots
11. Closing Prayer - Brett Hiebert
12. Adjournment - Blaine Ellerby

We will have a time of concentrated prayer
immediately following the official adjournment of the meeting.

PRACTICAL PROCEDURES
FOR ANNUAL GENERAL MEETING

The very words "parliamentary procedure" strike terror into the hearts of most men and women. And rightly so! Parliamentary procedure, when carried to extreme, can be a bore. It can be a nuisance, and a real pain. However, a little understanding of basic, practical parliamentary rules and procedures will avoid wasting time and ensure that business is accomplished. So this material is put together with the idea of providing every member with a minimum of details on correct business procedures. Correctly used, an understanding of parliamentary procedure will inform you in the efficient and smooth operation of a meeting ensuring that the majority rules, but that the minority is given a chance to speak.

AGENDA

Please ensure that you have adequately prepared for the business meeting by reading the Annual Report carefully and noting any questions for clarification. It is also considerate to submit well in advance any new items for discussion at the annual meeting to the Board Chairman. This greatly assists the chairman in preparing for the discussion.

There will be no formal reading of reports contained in the distributed Annual Report. It is expected that all reports have been read prior to the general meeting and, therefore, only questions pertinent to the report will be entertained.

Adjournment will be scheduled and publicized at a pre-determined time. It may only be extended by a majority vote on behalf of the membership, and then only for a maximum of one half hour.

MOTIONS

The Main Motion

This is the most common motion used at any business meeting. A "motion" is the method used to introduce a new subject for discussion at the business session. While it is called the "main motion", it is of the lowest rank or priority. Therefore, a "main motion" can be introduced *only when there is no other business before the meeting.*

Without making a motion sound complicated, it is important to know (and understand) the eight individual steps in the proper presentation of *any* motion:

1. A member rises and addresses the chair.
2. The chair recognizes the member.
3. The member states his/her motion ("I move that . . .")
4. Another member seconds the motion (without rising or addressing the chair).

THE CHAIR STATES THE MOTION (ensuring all members know wording).

1. Members discuss the merits of motion. (Each member receives recognition from the chair first. See item #1 and #2 above.)
2. Members vote on motion. (Chair says, "Those in favor, say Aye", etc.)
3. THE CHAIR ANNOUNCES THE RESULTS OF THE VOTE.

The Amendment

Although amendments seem designed solely to challenge the ability of the chairman and confuse the membership, that isn't their purpose - honest!

An amendment is designed to change or modify a main motion that has already been introduced to the meeting and is currently under discussion by the membership. An amendment may be introduced at any time during the discussion period.

An amendment is introduced by a member when he/she is basically in agreement with the main motion, but feels that a slight change or alteration to the wording of the main motion might make it even better.

Therefore, all amendments should indicate clearly what **changes** the member wants to make to the wording of the main motion.

Possible wordings can be divided into four sets:

I move that we amend the motion by **adding** the words . . .
I move that we amend the motion by **striking out (deleting)** the words . . .
I move that we amend the motion by **inserting** the words . . .
I move that we amend the motion by **striking out** the words . . . and **inserting** the words . . .

If another change is required, simply vote first on the amendment that has been proposed - either accepting or rejecting it - then go ahead and propose another amendment to the main motion if desired. It is important to know that you **must** vote on the amendment first, then you **must** vote on the main motion (main motion as amended).

ANNUAL GENERAL MEETING MINUTES
SEPTEMBER 28, 2025

Attendance: 50 Members (9 votes in advance)

1. Call to Order - Blaine Ellerby

Board of Elders Chair, Blaine Ellerby called the meeting to order at 1:35pm.

2. Adoption of Agenda

MOVED by John Huston & SECONDED by Jan Regehr to accept the agenda.

CARRIED

3. Devotion and Opening Prayer - Brent Rushinka

Pastor Brent opened the meeting in prayer and we had a moment of silent prayer. Pastor Brent read from 1 Thessalonians.

4. Welcome to New Church Members - Brent Rushinka

Pastor Brent welcomed the new church members.

5. Adoption of the 2023-2024 Annual General Meeting Minutes:

MOVED by Bill Popplewell & SECONDED by Cam Hiebert to accept the minutes of the September 22, 2024 Annual General Meeting.

CARRIED

6a. Lead Pastor Report - Brent Rushinka

We are giving thanks in good circumstances this year. The church plans to continue to offer Alpha programs. In the Alpha programs people have come to and returned to faith in Christ. There have been conferences and podcasts to mature and develop faith in the church. Average 675 people/sunday in spring which has led to a need for space in parking and children's ministry. We will be starting an evening service on Sunday. We had 26 baptisms in the last fiscal year and 33 people in August 2025 as well (will be included in the next fiscal year's numbers). 15 people have joined the church as members. We were able to return to Guatemala after years of not being able to go. Right hand support (RHS) has a new model that will help them continue to offer counselling and mentoring. Volunteerism in this church has been generous and strong. Pastor Brent called the church to pray for the leaders to have wisdom and for the church to continue to follow where God is moving.

MOVED by Brett Hiebert & SECONDED by Larry Charter to accept the Lead Pastor's report.

Question for Pastor Brent: Are there thoughts of doing young adult or youth Alpha this year?
Answer: We are looking to get it into high school for youth alpha but they are resistant. We run youth Alpha every couple years. We would need volunteers to lead young adult Alpha.

CARRIED

6b. Board of Elders Report – Blaine Ellerby

The chair was passed to Cam Hiebert while Blaine Ellerby presented the Board of Elders' Report.

Blaine highlighted the faithful attendance of the congregation. He thanked Donna for her and her team's work in children's ministry. He also thanked the congregation for consistent financial giving. Blaine thanked Pastor Brent for all his work and leadership in ministries. Blaine thanked the Board for their work. Blaine mentioned that Simon Ongom, Dave Anger and Adam Braun are stepping off the Board this year. Blaine asked for the church to pray for the staff, board and volunteers.

MOVED by Brent Rushinka & SECONDED by Rachel Francis to accept the Board of Elders' report.

CARRIED

The chair was returned to Blaine Ellerby.

7. Report of the Nominating Committee - Brent Rushinka

The current members of the Board that are continuing to serve are:

Blaine Ellerby
Don Neufeld
Gwyn Butler
Cam Hiebert
Jamine Souza

The nominating committee for this year was:

Brent Rushinka - Chairperson
Blaine Ellerby - Board of Elders Rep.
Cam Hiebert - Board of Elders Rep.
Brett Hiebert - Congregational Rep.
Melanie Shaw - Congregational Rep.

The nominating committee is recommending **Ken Morris, Brett Hiebert** and **Sam Kuperis** to 3-year terms on the Board of Elders.

The nominating committee is recommending **Lauren Hiebert** and **Cory Lappala** to be the congregational representatives for the coming year.

MOVED by Jamine Souza & SECONDED by Stacey Morris to accept the Report of the Nominating Committee.

CARRIED

MOVED by Harold Hiebert & SECONDED by Brent Rushinka to accept the congregational representatives, Lauren Hiebert and Cory Lappala on the Nominating Committee for a 1-year term.

CARRIED

8. Election of Elders - Blaine Ellerby

Elections for a 3-year term for Ken Morris, Brett Hiebert and Sam Kuperis was held by secret paper ballot.

9a. Treasurer's Report - 2024-2025 Financial Statements - Don Neufeld

Don thanked Brent Rushinka, Daniel Souza, Lance Clark and Brenda Heavenor for serving on the finance committee.

Highlights include:

- Our income is greater than expenses. Both income and expenses increased year over year.
- The balance remaining on our capital loan for the building is $1,621,543 as of June 30, 2025.
  - We pay $20,000 a month that includes principal and interest.
  - Last year we made $132,222 in principal and $103,911 in interest payments.
  - We are on target to have this paid off by June 2033.
- Most contributions are received by Interac (48%). Pushpay (23 %), pre-authorized (16%), cheques/cash (12%), moneris machine (1%)

MOVED by Don Neufeld & SECONDED by Geoffrey Anacker to accept the Report of the Treasurer and the 2024-2025 Financial Statements.

Discussion:

Bill thanked the finance committee for how they have managed the building capital fund.

CARRIED

9b. Treasurer's Report - 2025-2026 Budget - Don Neufeld

Don shared the church's purpose, vision, mission and values and reiterated that these are represented in this budget.

We have a less than 1% increase from actuals in income, but roughly 10% more than what we had in the 2024 Budget. Roughly a 10% increase in expenses. This includes a 2.5% increase for staff salaries. Also, Stacey is moving from part time to full time ministry in the coming year.
Outreach has jumped to $28,000 due to increased support for Right Hand Support ($1000/month for mentor programming). Social Ministries to be welcoming for all the newcomers to our church.
Expenses are still roughly the same proportionally from last year's budgeted expenses.

MOVED by Don Neufeld & SECONDED by Rebecca Capeling to accept the 2025-2026 Budget as presented.

Discussion:
Brenda Heavenor noted that the difference between actual income and actual expenses is due to capital expenses (toward our capital fund for the building). General fund subsidizes our capital fund.

CARRIED

13. Results of the Election of Elders Vote

Ken Morris, Brett Hiebert and Sam Kuperis are elected to a 3-year term on the Board of Elders.

a. Motion to Destroy Ballots

MOVED by Adam Braun and SECONDED by Wendy Ellerby to destroy the ballots.

CARRIED

11. Closing Prayer - Simon Ongom

12. Adjournment - Blaine Ellerby

Blaine adjourned the AGM at 2:47pm.

Dart Bryant LLP
Chartered Professional Accountants
250, 1319 Edmonton Trail NE
Calgary, Alberta - T2E 4Y8
www.dartbryant.com
P. 403-230-3764
F. 403-230-3766

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Cochrane Alliance Church of the Christian and Missionary Alliance

We have reviewed the accompanying financial statements of Cochrane Alliance Church of the Christian and Missionary Alliance (the organization) that comprise the statement of financial position as at June 30, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2026, and the results of its operations and its cash flows for the year then ended in accordance with ASNPO.

Dart Bryant LLP

August 25, 2026

Chartered Professional Accountants

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Financial Position

June 30, 2026

	Restricted Capital 2026	Restricted Missions 2026	Restricted Other 2026	Unrestricted General 2026	**Total 2026**	Total 2025
ASSETS						
CURRENT						
Cash and cash equivalents	$ -	$ -	$ 177,986	$ 215,466	**$ 393,452**	$ 291,570
Goods and services tax recoverable	-	-	-	5,235	**5,235**	3,713
Prepaid expenses and deposits	-	-	-	11,214	**11,214**	10,204
	-	-	177,986	231,915	**409,901**	305,487
PROPERTY AND EQUIPMENT *(Note 3)*	-	-	-	4,163,498	**4,163,498**	4,242,028
	$ -	$ -	$ 177,986	$ 4,395,413	**$ 4,573,399**	$ 4,547,515

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Financial Position

June 30, 2026

	Restricted Capital 2026	Restricted Missions 2026	Restricted Other 2026	Unrestricted General 2026	**Total 2026**	Total 2025
LIABILITIES AND NET ASSETS						
CURRENT						
Accounts payable and accrued liabilities	$ -	$ -	$ -	$ 86,114	**$ 86,114**	$ 57,034
Deposits	-	-	-	15,130	**15,130**	-
Employee deductions payable	-	-	-	-	**-**	9,593
Callable debt *(Note 5)*	-	-	-	1,460,391	**1,460,391**	1,621,543
	-	-	-	1,561,635	**1,561,635**	1,688,170
FUND BALANCES						
Externally restricted	-	-	77,986	-	**77,986**	19,818
Internally restricted	-	-	100,000	-	**100,000**	-
Unrestricted	-	-	-	130,671	**130,671**	219,042
Internally restricted - invested in Capital Assets	-	-	-	2,703,107	**2,703,107**	2,620,486
	-	-	177,986	2,833,778	**3,011,764**	2,859,345
	$ -	$ -	$ 177,986	$ 4,395,413	**$ 4,573,399**	$ 4,547,515

ON BEHALF OF THE BOARD

_______________ *Chairman* _______________ *Treasurer*

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Statement of Operations
Year Ended June 30, 2026

	Restricted Capital 2026	Restricted Missions 2026	Restricted Other 2026	Unrestricted General 2026	Total **2026**	Total 2025
REVENUE						
Offerings - General	$ 87,138	$ 54,812	$ -	$ 1,295,138	**$ 1,437,088**	$ 1,337,226
Offerings - Designated	-	13,665	116,468	-	**130,133**	63,201
Offerings - Short term missions	-	23,673	-	-	**23,673**	62,976
Rent	-	-	-	42,857	**42,857**	40,924
	87,138	92,150	116,468	1,337,995	**1,633,751**	1,504,327
EXPENSES						
Ministries (Schedule 1)	-	-	-	606,531	**606,531**	550,633
General and office (Schedule 1)	-	-	-	241,965	**241,965**	222,157
Facilities (Schedule 1)	-	-	-	148,766	**148,766**	151,589
Missions (Schedule 2)	-	92,361	-	-	**92,361**	111,225
Benevolence and local church projects (Schedule 2)	-	-	58,089	-	**58,089**	58,546
Local programs and outreach (Schedule 2)	-	-	-	86,367	**86,367**	72,863
Amortization	-	-	-	169,486	**169,486**	161,986
Interest on debt *(Note 5)*	77,768	-	-	-	**77,768**	103,911
	77,768	92,361	58,089	1,253,115	**1,481,333**	1,432,910
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	$ 9,370	$ (211)	$ 58,379	$ 84,880	**$ 152,418**	$ 71,417

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Statement of Changes in Net Assets
Year Ended June 30, 2026

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	Unrestricted Net Investment in Property and Equipment	**2026**
NET ASSETS - BEGINNING OF YEAR	$ -	$ 211	$ 19,607	$ 219,042	$ 2,620,485	**$ 2,859,345**
Excess (deficiency) of revenue over expenses	9,370	(211)	58,379	84,881	-	**152,419**
Fixed asset additions	-	-	-	(90,956)	90,956	**-**
Principal repayment	(161,152)	-	-	-	161,152	**-**
Amortization	-	-	-	169,486	(169,486)	**-**
Internal transfer	151,782	-	100,000	(251,782)	-	**-**
NET ASSETS - END OF YEAR	$ -	$ -	$ 177,986	$ 130,671	$ 2,703,107	**$ 3,011,764**

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Cash Flows

Year Ended June 30, 2026

	Restricted Capital 2026	Restricted Missions 2026	Restricted Other 2026	Unrestricted General 2026	**Total 2026**	Total 2025
OPERATING ACTIVITIES						
Contributions and other	$ 87,138	$ 92,150	$ 116,468	$ 1,337,995	**$ 1,633,751**	$ 1,504,327
Cash paid to suppliers and employees	-	(92,361)	(58,089)	(1,065,152)	**(1,215,602)**	(1,162,460)
Interest on loan	(77,768)	-	-	-	**(77,768)**	(103,911)
Goods and services tax	-	-	-	(1,522)	**(1,522)**	(509)
Deposits received	-	-	-	15,130	**15,130**	-
Cash flow from operating activities	9,370	(211)	58,379	286,451	**353,989**	237,447
INVESTING ACTIVITY						
Purchase of property and equipment	-	-	-	(90,956)	**(90,956)**	(68,253)
Cash flow from (used by) investing activity	-	-	-	(90,956)	**(90,956)**	(68,253)
FINANCING ACTIVITIES						
Repayment of callable debt	(161,152)	-	-	-	**(161,152)**	(132,222)
Inter-fund transfers	151,782	-	100,000	(251,782)	**-**	-
Cash flow from (used by) financing activities	(9,370)	-	100,000	(251,782)	**(161,152)**	(132,222)
INCREASE (DECREASE) IN CASH FLOW	-	(211)	158,379	(56,287)	**101,881**	36,972
Cash and cash equivalents - beginning of year	-	211	19,607	271,752	**291,570**	254,598
CASH AND CASH EQUIVALENTS - END OF YEAR	-	-	177,986	215,466	**393,452**	291,570
CASH CONSISTS OF:						
Cash	$ -	$ -	$ 177,986	$ 62,478	**$ 240,464**	$ 190,272
Redeemable GIC	-	-	-	152,988	**152,988**	101,298
	$ -	$ -	$ 177,986	$ 215,466	**$ 393,452**	$ 291,570

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2026

1. NATURE OF OPERATIONS

Cochrane Alliance Church ("CAC" or the "Church") is a congregation located in Cochrane, Alberta. The church exists to connect people with Jesus so the world thrives. We envision a thriving town shaped by 1,000's of people experiencing the transforming love of God. Therefore our threefold mission is to bring people together, invest in their spiritual development, and launch them into service in the power of the Holy Spirit.

CAC is an unincorporated church which is a member of the Christian and Missionary Alliance in Canada, and is included in the Western District of the Christian and Missionary Alliance in Canada ("District"). CAC is exempt from income tax because it qualifies as a charitable organization, and is registered to issue charitable donation receipts for income tax purposes.

The continued operation of CAC is dependent on the ongoing donation support of those interested.

2. ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Going Concern

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to assess whether there are any events or conditions that may cast significant doubt upon the Church's ability to continue as a going concern. An entity is a going concern when it is able to convert its assets to cash and discharge its liabilities in the normal course of operations. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

The Church follows policies in line with the Canadian Accounting Standards for Not-for-Profit Organizations in the preparation of its financial statements, a summary of which are as follows:

Fund accounting

Cochrane Alliance Church of the Christian and Missionary Alliance follows the restricted fund method of accounting for contributions.

The ***Capital Fund*** receives contributions and reports activities for specific designated maintenance and renovation projects as determined from time to time, and retiring debt, if any.

The ***Missions Fund*** receives contributions and reports activities for missions projects undertaken by the Church, and provides support for domestic and foreign missions.

The ***Other Restricted Fund*** receives contributions and reports activities for benevolence, pastoral housing loans, local missions, community outreach projects and capital and maintenance reserve fund approved by the Elders.

The ***General Fund*** receives unrestricted contributions and accounts for the organization's program delivery and administrative activities.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2026

2. ACCOUNTING POLICIES *(continued)*

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial instruments reported in these financial statements include cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, employee deductions payable, deposits and callable debt are recorded at amortized cost.

The Church is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration:

Liquidity risk - this is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities. The Church is exposed to this risk because of uncertainty in the amount and timing of contributions expected to be received from its members and adherents.

Interest rate risk - this is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, CAC manages exposure through its normal operating and financing activities. CAC is exposed to interest rate risk primarily through its callable debt and long term debt.

Unless otherwise noted, it is management's opinion that CAC is not exposed to significant currency or credit risks arising from these financial instruments.

Cash and cash equivalents

Cash includes cash and cash equivalents. Cash equivalents are investments in guaranteed investment certificates or treasury bill with original maturities of 90 days or less or are redeemable and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days.

Property and equipment

Property and equipment are recorded at cost on acquisition. Property under construction is not amortized until placed in use. Contributed capital assets are recorded at fair value on the date of contribution. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Land improvements	5%	straight-line method
Buildings and improvements	2.5%	straight-line method
Other machinery and equipment	10% to 33%	straight-line method
Computer equipment	20%	straight-line method
Furniture and fixtures	10% - 33%	straight-line method

The Church regularly reviews its property and equipment to eliminate obsolete items.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2026

2. **ACCOUNTING POLICIES *(continued)***

Impairment of Long Lived Assets

The Company tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Revenue Recognition

The Church follows the restricted fund method of accounting for contributions. Revenue from contributions is recognized when received.

a) Contributions restricted by donors for projects approved by the Elders Board are accounted for as restricted in the related fund or, when a restricted fund does not exist, as deferred contributions and brought into income when the related expense is incurred, and spent according to their designation.

b) Contributions related to general operations are recognized as revenue of the General Fund and are spent at the direction of the Elders Board.

c) Contributions of gifts in kind are recorded at their fair market value, which is the amount for which a donation receipt is issued.

Contributed Services

During the year, volunteers are required to assist CAC in operating its programs. Because of the difficulty of determining the number of hours provided and their fair value, contributed services are not recognized in these financial statements.

Allocated expenses

CAC reports expenses on a functional basis in the statement of operations, including Ministries, Missions, Facilities, and General and Office. Expenses which are directly related to a particular function are charged to that function. Expenses not directly related to a specific function are included in General and Office expenses and are not otherwise allocated to other functional areas.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates include determining amounts payable and amortization and impairment of property and equipment. Actual results could differ from these estimates

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2026

3. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	**2026 Net book value**	2025 Net book value
Land	$ 105,500	$ -	**$ 105,500**	$ 105,500
Land improvements	114,777	90,074	**24,703**	-
Building and improvements	5,585,477	1,667,011	**3,918,466**	4,062,719
Other machinery and equipment	129,408	29,831	**99,577**	50,443
Computer equipment	198,330	196,022	**2,308**	1,816
Furniture and fixtures	330,475	317,531	**12,944**	21,550
	$ 6,463,967	$ 2,300,469	**$ 4,163,498**	$ 4,242,028

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by CAC is registered in the name of the District; however CAC retains the beneficial use, rights and responsibilities associated with ownership of the assets. While title of these assets rests with the District, their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as CAC uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of CAC is of the opinion that this requirement does not preclude the recording of the land and building as assets of CAC, as CAC has exclusive use of the land and building for worship services and other activities and has retained beneficial ownership.

The District has provided the land and building as collateral to secure advances outstanding from time to time, if any, on the Royal Bank Master Lending Agreement (see Note 5).

4. BANK LINE OF CREDIT

The Church has negotiated an operating line of credit with the Royal Bank. The line of credit is for a maximum of $50,000 and bears interest at prime + .5%. As the line of credit has been negotiated under the Master Lending Agreement between the District and the Royal Bank, the Western Canadian District has guaranteed the repayment of any unpaid amounts. No advances had been received during the year and there was no balance owing at June 30, 2026 or 2025.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2026

5. CALLABLE DEBT DUE TO DISTRICT

	2026	2025
Conventional mortgage bearing interest at Prime + .5% (4.95% at June 30, 2026) with monthly payments of $20,000 including principal and interest during the period from March 1, 2019 to the projected date of retirement of debt on June 30, 2033. Additional principal repayments are allowed without penalty. The District has the right to call the loan on demand; consequently the full amount of the loan is reported as a current liability.	**$ 1,460,391**	$ 1,621,543

Assuming no changes in interest rates, principal repayment terms are approximately:

2027	$ 171,559
2028	180,246
2029	189,038
2030	198,946
2031	209,021
Thereafter	511,581
	$ 1,460,391

As title to the church property rests with the District *(Note 3)*, the property is collateral for the financing provided.

Interest of $77,768 (2025: $103,911), calculated at 4.95% to 5.45% during the year, has been included in the statement of operations for the Capital fund.

6. PROGRAM ACTIVITIES, NET OF RECOVERIES

Some activities of the Church are partially funded by contributions from those directly participating. The net expense funded by the Church is included in Ministries expense (Schedule 1) and General Fund missions expense (Schedule 2) as follows:

	Expense	Recoveries	2026	2025
Worship	$ 21,555	$ -	**$ 21,555**	$ 14,688
Children	23,912	4,372	**19,540**	15,140
Youth	15,701	4,932	**10,769**	10,525
Adult	35,010	8,316	**26,694**	32,400
Hospitality	16,752	113	**16,639**	16,156
Local Outreach	40,076	11,696	**28,380**	15,491
	$ 153,006	$ 29,429	**$ 123,577**	$ 104,400

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2026

7. TRANSACTIONS WITH THE DENOMINATION

CAC is a member of the Western Canadian District of the Christian and Missionary Alliance. As a member, CAC works with both the District and the national organization of the Christian and Missionary Alliance, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. As CAC has its own independent Board managing its own affairs, it is not related to other members

The following is a summary of the organization's transactions with the District. These transactions are in the normal course of operations and are measured at the exchange amount.

		2026		2025
District Operating Budget - support for the District office	**$**	**40,182**	$	36,666
Canadian Ministries - support for Canadian missions		**4,220**		4,175
Global Advance - support for international missions		**49,513**		26,946
	$	**93,915**	$	67,787

8. PENSION COSTS

Certain employees of the church are members of a defined contribution pension plan operated by the denomination. During the year ended June 30, 2026 CAC contributed $21,555 (2025 - $18,601) to the plan, as included in total staff remuneration and benefits expense. As the plan is a defined contribution plan there is no potential for a contingent liability arising from underfunded contributions.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Schedule of Operating Expenses ***(Schedule 1)***

Year Ended June 30, 2026

(Unaudited)

		2026		2025
MINISTRIES				
Staff remuneration and benefits	**$**	**478,627**	$	433,474
Worship resources, net of recoveries *(Note 6)*		**21,555**		14,688
Childrens' ministries, net of recoveries *(Note 6)*		**19,540**		15,140
Youth ministries, net of recoveries *(Note 6)*		**10,769**		10,525
Adult ministries, net of recoveries *(Note 6)*		**26,694**		34,734
Hospitality, net of recoveries *(Note 6)*		**16,639**		15,386
Meeting and travel		**10,922**		9,403
Professional development		**20,985**		16,157
Library		**800**		1,126
	$	**606,531**	$	550,633
GENERAL AND OFFICE				
Staff remuneration and benefits	**$**	**130,132**	$	118,809
District Operating Budget		**40,182**		36,666
Copier and printer		**7,908**		7,393
Communications		**17,139**		15,646
Office		**37,611**		34,380
Professional fees		**8,993**		9,263
	$	**241,965**	$	222,157
FACILITIES				
Repairs and maintenance	**$**	**44,066**	$	41,610
Cleaning		**31,626**		32,698
Utilities		**57,807**		62,896
Insurance		**15,267**		14,385
	$	**148,766**	$	151,589

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Schedule of Missions Support *(Schedule 2)*

Year Ended June 30, 2026

(Unaudited)

		2026		2025
MISSIONS FUND				
Global Advance	**$**	**49,512**	$	26,945
Canadian Ministries		**4,220**		4,175
Missionary support		**14,745**		17,340
Short term missions		**23,884**		62,765
	$	**92,361**	$	111,225
OTHER RESTRICTED FUNDS				
Local church projects	**$**	**36,175**	$	40,768
Benevolence		**21,914**		17,778
	$	**58,089**	$	58,546
GENERAL FUND				
Local missions	**$**	**57,987**	$	57,371
Local outreach, net of recoveries *(Note 6)*		**28,380**		15,492
	$	**86,367**	$	72,863

2026/2027 PROPOSED BUDGET

OVERALL BUDGET SUMMARY	2025/26 BUDGET $	2025/26 ACTUAL $	2026/27 BUDGET $
INFLOWS			
GENERAL FUND Revenue:			
Offerings and undesignated donations (includes interest)	1,191,318	1,295,138	1,282,660
Facility Rental Net Revenue	37,800	42,857	39,000
Total GENERAL FUND Gross Revenue	1,229,118	1,337,995	1,321,660
RESTRICTED FUNDS (designated) income:			
Capital Fund (Small Projects + Mortgage)	124,800	87,138	108,000
Missions (Local + Global)	67,596	92,150	73,596
Other specific donor or grant designations	21,000	116,468	42,000
Total RESTRICTED FUNDS (designated) income	213,396	295,756	223,596
Total GROSS REVENUE	**1,442,514**	**1,633,751**	**1,545,256**
OUTFLOWS			
RESTRICTED FUND Disbursements (includes non-expense items like principal debt repayments and fixed asset additions)	342,996	480,326	367,596
GENERAL FUND EXPENSES:			
Personnel	624,714	611,059	673,150
Building, Repairs and Maintenance	144,855	133,499	152,405
Christian Education	71,915	68,725	85,635
Missions	58,144	57,987	58,600
Outreach	28,000	28,380	24,200
Financial, Insurance and Miscellaneous	82,594	83,127	87,770
Office and Admin	58,000	62,658	60,300
Social Ministries (Hospitality, Kitchen etc)	15,500	16,639	15,600
Worship	15,796	21,555	20,000
Total OPERATING EXPENSES excl. Amortization	1,099,518	1,083,629	1,177,660
GROSS Disbursements (Restricted + General Funds)	**1,442,514**	**1,563,955**	**1,545,256**
TOTAL			
RESTRICTED FUNDS NET REVENUE (DEFICIT)	(129,600)	(184,570)	(144,000)
GENERAL FUND NET REVENUE (DEFICIT) excl. Amortization	129,600	254,366	144,000
ADJUSTMENTS (to match official Financials)			
Fixed asset additions		90,956	
Loan Principal Repayments		161,152	
Amortization		(169,486)	
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	-	152,418	-

CHURCH BYLAWS

PREAMBLE

Cochrane Alliance Church (as hereinafter defined), an unincorporated association, is a member of The Christian and Missionary Alliance in Canada (hereinafter the "C&MA"), and is governed by the "Local Church Constitution", as amended from time to time, which has been adopted by the general assembly of the C&MA (hereinafter the "Local Church Constitution").

Cochrane Alliance Church may, in accordance with the provisions of the Local Church Constitution, adopt
additional bylaws, provided that such additional bylaws do not conflict with the Local Church Constitution.

The policies and regulations of Cochrane Alliance Church shall be consistent with, and Cochrane Alliance Church shall operate in accordance with, the Manual of the Christian and Missionary Alliance in Canada as amended from time to time.

ARTICLE 1 - NAME

This church shall bear the corporate name of the Cochrane Alliance Church of the Christian and Missionary
Alliance in Canada hereinafter the "Cochrane Alliance Church"

ARTICLE II – MEMBERSHIP

1. Active members of the church will be those members who have been approved for membership by the Board of Elders, attend regularly, participate in the activities of the church and promote the vision of the church. Active members will be asked to affirm their membership commitment annually. If a written response to the Board of Elders request for affirmation is not received, the Board will meet with the Active Member to determine their status.
2. Members who do not meet the standard of Active Membership shall be considered Inactive Members, and shall have no voting privileges until reinstatement. If inactive for twelve months, Inactive Members will be advised by written notice and removed from the membership list.
3. Active Members who are unable to participate in the work of the church due to involvement in Christian ministries in another locale, may apply for Associate Membership, but shall not have voting privileges.
4. If, at any time, the Board of Elders deems that a member does not meet the qualifications for membership, they may, upon careful examination and exhortation of the person, withdraw the person's membership by a three-fourths majority vote.

ARTICLE III - GOVERNMENT

1. The Board of Elders is responsible for setting a date for the Annual General Meeting (AGM) to be held within the first four months of the fiscal year.
2. Notice of all congregational meetings shall be posted in normal church communication processes at least three consecutive weekends prior to the congregational meeting.
3. Special congregational meetings may be called by the Board of Elders. Notice of such meetings will be in accordance with Section 2 of this Article and shall advise the congregation as to the purpose of the special meeting.
4. Ten percent or more of the membership may request in writing of the Board of Elders that a special congregational meeting be called and held. Such a meeting will then be called in accordance with Section 3 of this Article.
5. At the Board's discretion any meeting of the membership can include participation by electronic or other communication means that permit participants to be seen, heard and vote with each other in the manner provided by the policies and procedures of Cochrane Alliance Church. A person participating in a meeting by such means is deemed to be present at the meeting.
6. A quorum of any duly called meeting consists of the membership present.
7. All questions of parliamentary procedure not covered by the constitution and bylaws shall be decided by Robert's Rules of Order.

ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number, number, as determined by the Board of Elders.
2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.
3. A quorum of the Board of Elders shall consist of a simple majority of its members.
4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.
2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.
3. The fiscal year shall be from July 1 to June 30.
4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.
5. Cochrane Alliance Church shall, in accordance with the provisions of the Local Church Constitution, register all real property in the name of The Western Canadian District of the Christian and Missionary Alliance in Canada, and should Cochrane Alliance Church cease to exist or cease operations, then:

   (a) all of its real property, appurtenances and effects then owned or held by it shall inure to the benefit of and become the property of The Western Canadian District of the Christian and Missionary Alliance in Canada; and

   (b) all of its other property and assets shall be distributed to one or more qualified donees."

ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members
   present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least three consecutive weekends prior to the date of the membership meeting called to consider approval of the same.

ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.

Amended and Adopted at the Annual General Meeting, September 20th, 2020